



FY 2017 Operating Budget

*Adopted by the Board of Directors
September 15, 2016*

The Adopted FY 2017 Operating Budget reflects the financial and human resources necessary to operate the Ann Arbor Area Transportation Authority from October 1, 2016 to September 30, 2017, including the continued implementation of new services in the Five-Year Transit Improvement Plan.

Ann Arbor Area Transportation Authority
2700 South Industrial Highway
Ann Arbor, Michigan 48104

<http://www.theride.org/AboutUs/Dashboard-Facts/Financial-Information>

Ann Arbor Area Transportation Authority // FY 2017 Operating Budget

Executive Summary

The FY 2017 Operating Budget reflects the financial and human resources to provide the following from October 1, 2016 to September 30, 2017:

Overall Summary:

- The FY2017 expenses will increase from \$40.0 million in FY 2016 budget to \$44.2 million (10.4%).
- The operating budget supports the continuing implementation of the third year (May 1, 2016) and fourth year (August 27, 2017) service improvements from the Urban Core Five-Year Transit Improvement Plan (5YTIP).

Five-Year Transit Improvement Plan Transit Services:

- For the fiscal year 2017, we are providing an additional 28,500 local fixed route services hours (11.3%) compared with fiscal year 2016.
- The third phase of the 5YTIP (May 1, 2016) added an additional 150.6 (18.2%) fixed route service hours on each weekday, 38.1 hours on each Saturday and 30.7 hours on each Sunday. Weekly service hours increased from 4,573 to 5,250 (14.8%).
- The Authority added 38.65 fixed route service hours each weekday on August 28, 2016.
- The fourth phase of the 5YTIP (August 2017) will add 18.0 fixed route service hours each weekday.
- The Peak bus requirement increased from 71 in August 2015 to 79 in May 2016 to 84 in August 2016. We expect the Peak bus requirement to increase to 86 in August 2017.
- ARide, GoodRide, AirRide, ExpressRide, MyRide and VanRide Services will continue at the same service level.
- Detailed information regarding all of our services can be found at www.theride.org

The FY 2017 Operating Budget reflects a balanced budget, with areas of special note.

Revenues:

- The FY 2017 operating budget includes the 0.6943 mill local property taxes in the Authority member communities (Cities of Ann Arbor and Ypsilanti and Ypsilanti Township) that will be levied on July 1, 2017. This will be the fourth year of the five-year voter approved 0.7 transit millage. The City of Ann Arbor also levies 2.0373 millage property tax and the City of Ypsilanti levies 0.9789 transit millage. Scio Township also levies 0.36 transit millage that they use to fund services provided in the Purchase of Service Agreement.
- The State Formula Operating Assistance revenue has increased due to greater eligible expenses and the reimbursement percentage for urban services has increased, from to 30.8% in FY 2016 to 32.4% in FY 2017.

Expenses:

- Personnel – The operating budget reflects the hiring and training of additional bus drivers (MCOs) to provide the additional service. We will hire additional operations and maintenance staff to support the 11.3% increase in fixed route service hours with a net reduction in administrative staff.
- Other expenses include resources necessary to support the new services in the 5YTIP, continuing services and programs, and research and development projects.

**ANN ARBOR AREA TRANSPORTATION AUTHORITY
ADOPTED FY 2017 OPERATING BUDGET
OCTOBER 1 THROUGH SEPTEMBER 30**

	A	B	C	D	E	F	G
	Audited	Adopted	Estimated	Adopted	Budget	Percent	Percent
	FY 2015	Budget	Projected	Budget	Change	Change	Change
		FY 2016	FY 2016	FY 2017	B to D	B to D	C to D
OPERATING REVENUES:							
Passenger Revenue	\$6,003,725	\$6,461,032	\$6,049,461	\$6,715,104	\$254,072	3.9%	11.0%
Local Property Tax Revenue (applied)	12,427,730	13,772,766	13,680,174	15,252,538	1,479,772	10.7%	11.5%
Purchase of Service Agmts - Urban	378,884	1,020,536	865,867	1,407,259	386,723	37.9%	62.5%
Purchase of Service Agmts - Nonurban	445,340	422,979	400,529	537,501	114,522	27.1%	34.2%
Purchase of Service Agmts - Interurban	140,263	0	101,203	0	0	0.0%	-100.0%
Other Governmental Partners	323,639	308,780	127,041	256,400	(52,380)	-17.0%	101.8%
State Operating Assistance	11,152,690	11,809,784	11,294,719	13,700,698	1,890,914	16.0%	21.3%
Federal Operating Assistance	4,751,082	5,856,182	4,977,125	5,967,484	111,302	1.9%	19.9%
Advertising, Interest and Other	315,039	384,700	301,884	398,000	13,300	3.5%	31.8%
TOTAL REVENUES	\$35,938,392	\$40,036,758	\$37,798,004	\$44,234,984	4,198,225	10.5%	17.0%
OPERATING EXPENSES:							
PERSONNEL:							
Operations Salaries & Wages	\$9,417,633	\$10,972,071	\$10,408,640	\$11,624,229	\$652,158	5.9%	11.7%
Maintenance Salaries & Wages	\$2,402,221	\$2,888,537	\$2,732,530	\$3,172,001	\$283,464	9.8%	16.1%
General Admin Salaries & Wages	\$3,010,271	\$3,279,413	\$3,032,784	\$3,487,634	\$208,221	6.3%	15.0%
Total Salaries and Wages	\$14,830,124	\$17,140,022	\$16,173,954	\$18,283,864	\$1,143,842	6.7%	13.0%
Fringe Benefits	5,866,859	7,012,706	6,560,754	7,019,445	\$6,739	0.1%	7.0%
Subtotal - Personnel	20,696,983	24,152,727	22,734,708	25,303,309	\$1,150,582	4.8%	11.3%
OTHER EXPENSES:							
Purchased Services	2,306,082	3,211,615	2,065,057	3,935,361	\$723,746	22.5%	90.6%
Diesel Fuel and Gasoline	2,267,086	1,978,700	1,384,119	1,688,800	(\$289,900)	-14.7%	22.0%
Materials and Supplies	1,947,757	2,303,103	2,283,141	2,696,155	\$393,052	17.1%	18.1%
Utilities	562,449	537,516	446,131	524,640	(\$12,876)	-2.4%	17.6%
Casualty & Liability Insurance	537,130	775,000	740,000	828,000	\$53,000	6.8%	11.9%
Purchased Transportation	6,476,150	6,037,194	6,927,308	7,937,343	\$1,900,149	31.5%	14.6%
Other Expenses	689,368	730,380	791,337	839,204	\$108,823	14.9%	6.0%
Local Depreciation	343,564	298,000	407,400	420,000	\$122,000	40.9%	3.1%
Total Other Expenses	15,129,585	15,871,509	15,044,494	18,869,503	2,997,994	18.9%	25.4%
TOTAL EXPENSES	35,826,568	40,024,236	37,779,202	44,172,812	\$4,148,576	10.4%	16.9%
OPERATING SURPLUS (DEFICIT)	\$111,824	\$12,522	\$18,802	\$62,172	\$49,649		

ASSUMPTIONS:	Audited	Budget	Estimated	Adopted	Amount	Percent	Percent
	FY 2015	FY 2016	Projected	Budget	Change	Change	Change
			FY 2016	FY 2017	B to D	B to D	C to D
Service Hours:							
Local Fixed Route	207,239	251,400	251,428	279,900	28,500	11.3%	11.3%
ExpressRide	2,073	2,081	2,073	2,081	0	0.0%	0.4%
AirRide	4,126	8,965	9,013	8,965	0	0.0%	-0.5%
Urban Demand Response*	80,881	86,000	84,457	86,000	0	0.0%	1.8%
Total	294,319	348,446	346,971	376,946	28,500	8.2%	8.6%
Passenger Trips:							
Local Fixed Route	6,327,729	7,943,900	6,541,800	6,767,500	(1,176,400)	-14.8%	3.5%
ExpressRide	34,249	41,500	29,900	30,500	(11,000)	-26.5%	2.0%
AirRide	80,350	75,000	88,400	92,500	17,500	23.3%	4.6%
Urban Demand Response*	165,577	177,000	167,000	172,000	(5,000)	-2.8%	3.0%
Total	6,607,905	8,237,400	6,827,100	7,062,500	(1,174,900)	-14.3%	3.4%

* Urban Demand Response includes ARide, NightRide, MyRide

**ANN ARBOR AREA TRANSPORTATION AUTHORITY
ADOPTED FY 2017 OPERATING BUDGET
OCTOBER 1 THROUGH SEPTEMBER 30**

	A	B	C	D	E	F	
	Audited FY 2015	Adopted Budget FY 2016	Estimated Projected FY 2016	Adopted Budget FY 2017	Percent Change B to D	Percent Change C to D	Budget Notes
OPERATING REVENUES:							
Passenger Revenue							
Cash, Tokens and Passes	2,333,844	2,468,052	2,277,185	2,370,902	-3.9%	4.1%	1a
Subcontract (ARide, AirRide, NightRide)	1,734,078	1,770,000	1,844,514	1,931,756	9.1%	4.7%	1b
Special Fares (UM, DDA, EMU & WCC)	1,935,803	2,222,980	1,927,762	2,412,446	8.5%	25.1%	1c
Total Passenger Revenue	<u>6,003,725</u>	<u>6,461,032</u>	<u>6,049,461</u>	<u>6,715,104</u>	3.9%	11.0%	
Local Property Tax Revenue							
City of Ann Arbor	\$13,556,384	\$13,507,300	\$13,507,292	\$13,974,150	3.5%	3.5%	2a
City of Ypsilanti	\$475,299	\$490,019	\$490,463	\$492,095	0.4%	0.3%	2b
Township of Ypsilanti	\$796,047	\$786,047	\$781,420	\$786,293	0.0%	0.6%	2c
Subtotal - Property Tax Levies	<u>\$14,827,730</u>	<u>\$14,783,366</u>	<u>\$14,779,174</u>	<u>\$15,252,538</u>	3.2%	3.2%	
Adjustments to Property Tax Levies:							
July 2015 Levy for FY 15 Capital (5 Buses)	(\$2,400,000)						2d
July 2016 Levy for FY 16 Capital (2 buses)		(\$1,010,600)	(\$1,099,000)				2e
Total Property Tax Applied to Operations	<u>\$12,427,730</u>	<u>\$13,772,766</u>	<u>\$13,680,174</u>	<u>\$15,252,538</u>	10.7%	11.5%	2f
Purchase of Service Agreements & Other Governmental Partners							
Urban (Pittsfield, Superior & Scio Twps)	378,884	1,020,536	865,867	1,407,259	37.9%	62.5%	3
Non-Urban (WAVE and People's Express)	445,340	422,979	400,529	537,501	27.1%	34.2%	
Inter-Urban (AirRide)	140,263	0	101,203	0	100.0%	-100.0%	
Other Governmental Partners	323,639	308,780	127,041	256,400	-17.0%	101.8%	
Total POSA & Other Govnt Partners	<u>1,288,126</u>	<u>1,752,295</u>	<u>1,494,640</u>	<u>2,201,160</u>	25.6%	47.3%	
State Operating Assistance							
Formula Operating - Urban	9,194,271	10,792,703	10,278,028	12,514,433	16.0%	21.8%	4
Formula Operating - Nonurban	415,180	399,239	408,933	542,476	35.9%	32.7%	
Prior year Formula Adjustments	967,228	0	0	0	0.0%	#DIV/0!	
Job Access/Reverse Commute (JARC)	104,572	140,528	115,068	140,528	0.0%	22.1%	
Planning Grants (match Sec 5307 & YTC)	57,540	40,000	54,228	160,000	300.0%	195.1%	
Preventive Maintenance (match Sec 5307)	292,500	317,500	317,500	220,000	-30.7%	-30.7%	
Capital Cost of Contracting (match 5307)	30,000	30,000	30,000	30,000	0.0%	0.0%	
Specialized Services	91,399	89,814	90,963	93,261	3.8%	2.5%	
Total State Operating Assistance	<u>11,152,690</u>	<u>11,809,784</u>	<u>11,294,719</u>	<u>13,700,698</u>	16.0%	21.3%	
Federal Operating Assistance							
Operating Assistance (Section 5307)	1,900,000	2,640,000	2,120,000	2,680,000	1.5%	26.4%	5
Preventive Maintenance (Sec 5307)	1,170,000	1,270,000	1,270,000	880,000	-30.7%	-30.7%	
Capital Cost of Contracting (Sec 5307)	120,000	120,000	120,000	120,000	0.0%	0.0%	
Planning (Section 5307)	269,217	130,000	252,673	320,000	146.2%	26.6%	
Subtotal - Section 5307 Fed Formula Funds	<u>3,459,217</u>	<u>4,160,000</u>	<u>3,762,673</u>	<u>4,000,000</u>	-3.8%	6.3%	
Congestion Mitigation/Air Quality-TDM	484,100	501,000	484,100	455,000	-9.2%	-6.0%	
Planning (Section 5303)	98,880	49,440	50,583	49,440	0.0%	-2.3%	
Planning - Connector (Section 5339)	110,058	233,600	136,966	500,000	114.0%	265.1%	
Job Access/Reverse Commue (JARC)	137,057	166,112	166,112	166,112	0.0%	0.0%	
New Freedom	6,171	69,360	69,360	69,360	0.0%	0.0%	
North/South Commuter Rail (TCSP)	187,454	440,000	76,000	160,000	100.0%	110.5%	
Coast to Coast Rail Planning (Section 5304)	56,800	55,200	23,200	0	-100.0%	-100.0%	
YTC - Planning Grant (Section 5303)	0	0	0	320,000	100.0%	0.0%	
Grant Administration (Section 5310)	0	0	0	20,000	100.0%	0.0%	
Non-Urban (Section 5311)	211,345	181,470	208,131	227,572	25.4%	9.3%	
Total Federal Operating Assistance	<u>4,751,082</u>	<u>5,856,182</u>	<u>4,977,125</u>	<u>5,967,484</u>	1.9%	19.9%	
Advertising, Interest and Other	<u>315,039</u>	<u>384,700</u>	<u>301,884</u>	<u>398,000</u>	3.5%	31.8%	6
TOTAL OPERATING REVENUES	<u>\$35,938,392</u>	<u>\$40,036,758</u>	<u>\$37,798,004</u>	<u>\$44,234,984</u>	10.5%	17.0%	

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	Audited FY 2015	Adopted Budget FY 2016	Estimated Projected FY 2016	Adopted Budget FY 2017	Percent Change B to D	Percent Change C to D	Budget Notes
OPERATING EXPENSES:							
SALARIES & WAGES:							
Operations:							
Motor Coach Operators (MCO)	8,081,047	9,394,681	8,827,578	9,902,874	5.4%	12.2%	7
Call Taker/Information Specialists	362,757	475,421	461,205	528,173	11.1%	14.5%	8
Operations Supervision	973,829	1,101,969	1,119,857	1,193,182	8.3%	6.5%	9
Subtotal - Operations	9,417,633	10,972,071	10,408,640	11,624,229	5.9%	11.7%	
Maintenance:							
Vehicle Maintenance Technicians	1,149,595	1,312,084	1,260,879	1,484,183	13.1%	17.7%	10
Vehicle Service Crew	537,551	665,814	637,570	658,950	-1.0%	3.4%	10
Facility Maintenance	187,426	259,747	256,884	272,115	4.8%	5.9%	10
Maintenance Supervision	527,649	650,893	577,197	756,753	16.3%	31.1%	11
Subtotal - Maintenance	2,402,221	2,888,537	2,732,530	3,172,001	9.8%	16.1%	
General Administration	3,010,271	3,279,413	3,032,784	3,487,634	6.3%	15.0%	12
TOTAL SALARIES & WAGES	14,830,124	17,140,022	16,173,954	18,283,864	6.7%	13.0%	
FRINGE BENEFITS:							
Payroll Taxes	1,075,564	1,272,990	1,156,393	1,356,703	6.6%	17.3%	13
Pension	1,089,074	1,251,337	1,147,049	1,382,018	10.4%	20.5%	
Medical Insurance	2,436,427	2,917,060	2,784,642	2,814,574	-3.5%	1.1%	
Health Care Reform Taxes (PPACA)	70,957	68,040	82,861	75,000	10.2%	-9.5%	
Medical & Dependent Care	8,186	8,028	6,861	6,648	-17.2%	-3.1%	
Vision	53,669	51,510	50,676	53,640	4.1%	5.8%	
Dental	209,333	254,116	249,084	250,320	-1.5%	0.5%	
Life Insurance	74,780	87,952	85,860	61,066	-30.6%	-28.9%	
Unemployment	3,000	10,546	5,233	10,854	2.9%	107.4%	
Workers' Compensation	293,588	423,578	367,409	359,350	-15.2%	-2.2%	
Long Term Disability	35,324	37,051	36,300	20,092	-45.8%	-44.7%	
Short Term Disability	109,056	122,310	119,340	97,440	-20.3%	-18.4%	
Health Care Savings Plan	338,200	423,188	384,038	446,740	5.6%	16.3%	
Post-Retirement Health Care Benefits	69,700	85,000	85,008	85,000	0.0%	0.0%	
TOTAL FRINGE BENEFITS	5,866,859	7,012,706	6,560,754	7,019,445	0.1%	7.0%	
TOTAL PERSONNEL COSTS	20,696,983	24,152,727	22,734,708	25,303,309	4.8%	11.3%	
PURCHASED SERVICES:							
Bank Fees	17,960	16,200	13,564	16,200	0.0%	19.4%	14
Agency, Design Fees	96,388	350,000	220,598	96,000	-72.6%	-56.5%	
North/South Rail Station Feasibility & NEPA	0	300,000	68,000	200,000	-33.3%	194.1%	
Physical Exams	25,916	30,000	25,846	34,000	13.3%	31.5%	
Legal Fees	168,254	115,000	56,887	140,000	21.7%	146.1%	
Auditing Fees	29,372	25,615	22,010	26,375	3.0%	19.8%	
Property Tax Collection Fees	147,983	147,600	187,628	152,500	3.3%	-18.7%	
Information Technology Services	92,083	70,000	19,860	74,000	5.7%	272.6%	
Contracted Maintenance Services	637,403	757,700	633,702	885,800	16.9%	39.8%	
Custodial Services	154,553	167,100	171,550	170,300	1.9%	-0.7%	
Security Services	317,126	343,700	305,452	336,200	-2.2%	10.1%	
Web/Internet Services	59,240	121,100	52,479	144,800	19.6%	175.9%	
Towing	13,074	15,000	15,096	16,686	11.2%	10.5%	
Consulting Fees - Planning Grants	502,044	571,000	246,380	1,070,000	87.4%	334.3%	
Consulting Fees - Other	17,216	105,350	7,245	493,250	368.2%	6708.1%	
Media Relations & Public Relations	1,540	35,250	2,000	25,250	-28.4%	1162.5%	
Benefit Administration Fees & EAP	25,929	41,000	30,324	54,000	31.7%	78.1%	
TOTAL PURCHASED SERVICES	2,306,082	3,211,615	2,065,057	3,935,361	22.5%	90.6%	

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BIODIESEL FUEL AND GASOLINE	2,267,086	1,978,700	1,384,119	1,688,800	-14.7%	22.0%	15
(PER GALLON)	\$3.25	\$2.45	\$1.76	\$2.00	-18.4%	13.7%	
(Gallons)	697,900	807,700	786,604	844,400	4.5%	7.3%	
MATERIALS AND SUPPLIES:							
Lubricants, Anti-Freeze and DEF	123,141	137,300	111,571	152,732	11.2%	36.9%	16
Tires and Tubes	114,145	141,500	146,147	160,000	13.1%	9.5%	
Repair Parts	770,916	881,700	933,145	1,186,300	34.5%	27.1%	
Perishable Tools	3,413	5,000	7,047	7,500	50.0%	6.4%	
Equipment Repairs	9,218	10,000	1,842	10,000	0.0%	442.8%	
Other Materials and Supplies	447,699	488,763	503,269	548,663	12.3%	9.0%	
Computer Software	288,734	378,220	347,328	378,140	0.0%	8.9%	
Production Costs	20,976	40,800	42,984	57,500	40.9%	33.8%	
Printing Costs	160,135	209,320	184,942	184,320	-11.9%	-0.3%	
Mechanics Tools	9,380	10,500	4,865	11,000	4.8%	126.1%	
TOTAL MATERIALS & SUPPLIES	1,947,757	2,303,103	2,283,141	2,696,155	17.1%	18.1%	
UTILITIES:							
Natural Gas	261,488	187,016	154,474	148,840	-20.4%	-3.6%	17
Electricity	224,567	256,000	212,455	232,650	-9.1%	9.5%	
Water	34,522	41,500	32,941	38,550	-7.1%	17.0%	
Telephone & Wireless Communications	41,871	53,000	46,260	104,600	97.4%	126.1%	
TOTAL UTILITIES	562,449	537,516	446,131	524,640	-2.4%	17.6%	
CASUALTY AND LIABILITY INSURANCE:	537,130	775,000	740,000	828,000	6.8%	11.9%	18
PURCHASED TRANSPORTATION:							
A-Ride and GoldRide	3,032,181	2,760,000	3,644,452	4,443,000	61.0%	21.9%	19
Night Ride	573,916	572,000	554,295	550,000	-3.8%	-0.8%	
NonUrban-Western Wash. Area Value Express	562,634	619,350	622,708	619,350	0.0%	-0.5%	
NonUrban-People's Express	642,531	469,688	469,694	754,837	60.7%	60.7%	
Mobility Management Trip Assistance	415,185	444,000	401,861	344,000	-22.5%	-14.4%	
AirRide - Airport Shuttle Services	1,219,362	1,135,356	1,203,500	1,189,356	4.8%	-1.2%	
Guaranteed Ride Home	30,341	36,800	30,799	36,800	0.0%	19.5%	
TOTAL PURCHASED TRANSPORTATION	6,476,150	6,037,194	6,927,308	7,937,343	31.5%	14.6%	
OTHER EXPENSES:							
Uniform Expense	134,650	119,000	109,081	126,000	5.9%	15.5%	20
Postage	16,475	23,350	14,127	23,350	0.0%	65.3%	
Dues and Subscriptions	78,461	97,590	99,633	102,290	4.8%	2.7%	
Conference, Travel and Meetings	51,003	65,000	61,604	68,500	5.4%	11.2%	
Media Planning & Placement	203,220	204,250	221,136	171,350	-16.1%	-22.5%	
Employee Development	80,310	126,250	81,354	162,650	28.8%	99.9%	
Employee Wellness and Appreciation	2,276	18,890	6,282	20,940	10.8%	233.3%	
Recruitment & Hiring	70,035	20,000	45,601	92,074	360.4%	101.9%	
Loss on Sale/Disposal of Equipment	5,389	0	0	0	0.0%	0.0%	
Equipment and Park & Lot Rentals	47,549	56,050	152,519	72,050	28.5%	-52.8%	
TOTAL OTHER EXPENSES	689,368	730,380	791,337	839,204	14.9%	6.0%	
LOCAL DEPRECIATION:	343,564	298,000	407,400	420,000	40.9%	3.1%	21
TOTAL OPERATING EXPENSES	\$35,826,568	\$40,024,236	\$37,779,202	\$44,172,812	10.4%	16.9%	
NET OPERATING SURPLUS (DEFICIT)	\$111,824	\$12,522	\$18,802	\$62,172			

**ANN ARBOR AREA TRANSPORTATION AUTHORITY
ADOPTED FY 2017 OPERATING BUDGET
STAFFING INFORMATION**

	ADOPTED BUDGET FY 2016	Actual July 2016	Adopted BUDGET FY 2017	Budget Change: 2016 to 2017	Notes - Comparing Budgets 2016 to 2017
Operations:					
Motor Coach Operators - Full Time	138.00	145.00	151.00	13.00	151 Full-time MCOs
Motor Coach Operators - Part Time	24.00	22.50	22.50	-1.50	30 Part-time MCOs x 75%
Subtotal - MCO FTEs	162.00	167.50	173.50	11.50	Total MCOs (170 to 181)
Special Services MCO (ARide)	6.40	0.00	0.00	-6.40	Potential Hire 11 SSMCOs in FY 16 was not necessary
Call-Takers/Info Specialist	9.75	9.75	9.75	0.00	9 Full-time; 1 Part-time
Transportation Supervision	15.00	15.00	16.00	1.00	Add Call-Center Supervisor
Subtotal - Operations	193.15	192.25	199.25	6.10	
Maintenance:					
Vehicle Maintenance	21.00	20.00	24.00	3.00	Add 2 vehicle technicians and parts clerk
Vehicle Service Crew	13.50	13.00	13.00	-0.50	Eliminate vacant service crew position (mid 2016)
Facilities Maintenance	3.00	3.00	3.00	0.00	
Bus Stop Maintenance	2.00	2.00	2.00	0.00	
Maintenance Supervision	9.00	8.00	10.00	1.00	Add evening service crew supervisor
Subtotal - Maintenance	48.5	46.0	52.00	3.50	
General Administration:					
Administration	8.00	7.00	6.00	-2.00	Add Deputy CEO/CFO, less admin asst, transfer one employee to CPIA, transfer another to Service Dev, net - 2 New Dept, existing
Corporate Planning & Intergovernmental Affairs (CPIA)	0.00	0.00	2.00	2.00	2.00 employees transferred in from Admin and Svc Dev
Information Technology	6.00	5.00	5.00	-1.00	Less Web Developer
Finance	3.00	3.00	3.00	0.00	
Purchasing	3.50	3.00	3.00	-0.50	Eliminate admin asst shared with Service Dev
Human Resources	4.00	3.00	5.00	1.00	Add Safety Officer Transfer Fin'l Analyst from Admin, transfer Strategic
Service Development & Planning	6.50	6.00	6.00	-0.50	Planner to CPIA, eliminate admin asst shared with purchasing net = -0.5
Mobility Management	1.00	1.00	1.00	0.00	
Communications	6.00	6.00	6.00	0.00	
GetDowntown	2.00	2.00	2.00	0.00	
Subtotal - General Administration	40.00	36.00	39.00	-1.00	
Authority Total FTEs	281.65	274.25	290.25	8.60	

Column Descriptions for Pages Two through Five:

- A. Audited Fiscal Year 2015** – These amounts are taken from the audited financial statements for the year ended September 30, 2015 with the independent auditors' report dated January 13, 2016. Some reclassifications have been made to conform to the presentation of the operating budget.

- B. Adopted Budget Fiscal Year 2016** – These amounts are taken from the budget adopted at the board of directors meeting on September 17, 2015.

- C. Estimated Projected Fiscal Year 2016** – These amounts are projected based on nine months of actual revenue and expenses through June 30, 2016, with seasonal adjustments.

- D. Adopted Operating Budget Fiscal Year 2017** – The FY 2017 Budget includes an increased level of service for fixed route due to the implementation of the May 1, 2016 and August 28, 2016 service increases in the Urban Core Five-Year Transit Improvement Plan, (5YTIP). There also an increase in ARide due to the larger service area and longer service hours. We are budgeting a consistent level for AirRide, ExpressRide, MyRide, VanRide and non-urban demand response services.

Ann Arbor Area Transportation Authority
FY 2017 Adopted Operating Budget // Budget Notes

Revenues:

1. Passenger Revenue:

- a. **Cash, Passes and Tokens** - We are budgeting passenger revenue to be less than the FY 2016 budgeted amount, but greater than our FY 2016 actual passenger fares.
- b. **Subcontracted Revenue** – We are budgeting an increase in revenue for AirRide shuttle service to/from Detroit Metro Airport and ARide. We expect NightRide ARide, WAVE and Northfield’s Human Services pass-through passenger revenue to remain flat.
- c. **Special Fares** – Special Fares are when someone other than the rider pays the fare. We are budgeting \$680,600 based on the projected ridership on the go!pass program. The University of Michigan Unlimited Access contract amount represents \$1.37 million payment from the UofM after giving credit for the Federal funds we receive that are earned by the UofM bus system. The EMU amount of \$159,500 is for the route guarantee for route #41 during the school year.

2. Local Tax Revenue:

- a. The projected City of Ann Arbor July 2017 property tax levy includes both the original millage of 2.0373 and the additional millage of 0.6943 mills approved by the voters on May 6, 2014. These millages have been Headlee reduced from last year’s 2.056 and 0.7 mills. We are allowing for \$30,000 collection loss due to potential Michigan Tax Tribunals rebates and other adjustments.
- b. The projected City of Ypsilanti July 2017 property tax levy includes both the original 0.9789 transit millage and the new 0.6943 millage.
- c. The Charter Township of Ypsilanti July 2017 property tax levy is 0.6943 millage.
- d. A portion of the July 2015 property tax millage was used to purchase 4.0 large buses and 1.0 small bus for service expansion delivered in November 2015.
- e. A portion of the July 2016 levy was used to purchase 2.0 additional buses and bus stop improvements in the new service areas.
- f. A total of 16 large buses will be purchased from the property tax levies of July 1, 2014, 2015 and 2016 for a total of \$7.35 million.

- 3. Purchase of Service Agreements (POSA) and Governmental Partners** – These are the proposed contract amounts the other governments will be charged based on the increasing level of service with the fully allocated POSA hourly rate. Pittsfield, Scio and Superior Townships’ amounts also include a capital component to recover the cost of buses needed to provide the service over the 12-year life of the buses. Other governmental reimbursements include \$17,500 for the local match for the Connector Study and \$40,000 in contributions from the other participating municipalities in the north/south rail project.

Ann Arbor Area Transportation Authority
FY 2017 Adopted Operating Budget // Budget Notes

- 4. State Operating Assistance** – The State Urban Operating Assistance is 32.4% (2016 was 30.8%) multiplied by our budgeted urban eligible expenses. The Nonurban State Operating Assistance amount is the non-urban eligible expenses multiplied by the reimbursement rate of 38.52% (2016 was 35.64%). These percentages are based on the latest communication from MDOT regarding the Local Bus Operating (LBO) line item in the State of Michigan budget, which increased from \$167.4 million to \$186.25 million (11.3%). These amounts are subject to reconciliation and audit, resulting in changes (either increase or decrease) based on audited eligible expenses and total State tax revenue received in FY 2017. The State revenue also includes matching funds for Job Access/Reverse Commute, Planning, Preventive Maintenance and Capital Cost of Contracting.

- 5. Federal Operating Assistance** – Federal Formula Funds are budgeted based on the current five-year Capital and Categorical Grant Program. The Authority uses a portion (\$2.68 million) of AAATA’s programmed Federal Formula Funds to fund operating expenses. The amount of Preventive Maintenance funds includes \$880,000 of Federal funds (and State match of \$220,000) realized from UofM Transportation Services. Congestion Mitigation/Air Quality (CMAQ) is the federal share for Rideshare/Outreach and GetDowntown program. Federal planning - Connector revenue includes \$100,000 (80%) for continuing the current phase of the Connector Alternatives Analysis, which continues from FY 2013. The local 20% portion is covered by UofM (10%), the City of Ann Arbor (4%) and the Authority (6%). We secured a \$400,000 Federal Planning grant to contribute to the next phase of the Connector project. We expect to earn \$160,000 of the existing FHWA Transportation Community and System Preservation Program (TCSP) grant supporting the north/south commuter railroad station feasibility study and engineering support for the National Environmental Policy Act (NEPA) process. We recently received a \$320,000 Federal Section 5303 Planning grant, with an \$80,000 State match, to scope the needs to potentially rebuild the Ypsilanti Transit Center.

- 6. Interest and Other Revenue** - Interest is based on projected cash balances at a 0.25% rate of return. We are budgeting advertising revenue at \$251,000.

Ann Arbor Area Transportation Authority
FY 2017 Adopted Operating Budget // Budget Notes

Expenses:

- 7. Operator Wages** – The number of Motor Coach Operators (MCOs) will be 173.5 Full Time Equivalents (FTE) resulting from increased service hours in the 5YTIP. The total includes 151 full-time positions and 30 part-time (3/4) positions (22.5 FTE). The top hourly wage rate for MCOs is \$26.25 and will increase to \$26.75 (+1.9%) on January 1, 2017 per the five-year labor agreement that expires June 30, 2017. MCOs hired after January 1, 2013 receive \$3.00 less per hour. Built into the budget are additional hours for University of Michigan football games (75 hours per game), Art Fair (700 hours) and other special events (200 hours) at overtime rates.
- 8. Call Taker Wages** – The number of Call-Takers/Information Specialist is staying the same at 9.75 (9 full-time and 1 part-time) to support the new ARide model, which includes taking all advanced reservations, which was effective May 1, 2015. One full time position is funded by Federal and State of Michigan JARC and New Freedom grants under the MyRide program.
- 9. Operations Supervision** – These wages include the wages for the manager of operations, ten operations supervisors, specialized transportation coordinator, paratransit coordinator, administrative assistant and a travel trainer. We are adding a call-center supervisor.
- 10. Maintenance Wages** – We are adding two vehicle maintenance technician and a second parts clerk to support increased number of vehicles, hours, miles and the span of service. The wages for the Master Technicians are \$28.15 and increase to \$28.65 (+1.8%) on January 1, 2017. The top wage for the Service Crew is \$23.30 and increases to \$23.80 (2.1%) on January 1, 2017.
- 11. Maintenance Supervision** – These wages include the management wages for the manager of maintenance, three vehicle mechanic supervisors, a parts inventory supervisor, two electronic technicians, a bus stop coordinator, and an administrative. We expect to fill the vacant facilities manager to oversee our facilities, which includes our main facility (operations, maintenance and administration), two transit centers, 1,200 bus stops, 150 bus shelters and 200 benches. We are adding an evening service crew supervisor.

Ann Arbor Area Transportation Authority
FY 2017 Adopted Operating Budget // Budget Notes

12. General Administrative Wages – Administrative departments include Administration, Information Technology, Finance, Purchasing, Human Resources, Service Development & Planning, Corporate Planning & Intergovernmental Affairs, Community Relations, and the GetDowntown program. We are adding a Deputy CEO, Finance and Administration to the leadership team. We are also adding a Safety Officer to Human Resources. We are eliminating the Web Developer position and two administrative assistant positions.

13. Fringe Benefits – Payroll taxes (FICA), pension and workers' compensation expenses are based on wages and statutory or contractual rates.

Medical insurance plans are from Blue Care Network (BCN) and premiums were virtually unchanged on the annual renewal date of August 1, 2016. Medical & dependent care reimbursement, vision, dental, life insurance, long term and short term disability are based on the number of employees at the monthly premium amounts effective August 1, 2016. The budget assumes 10.0% increase in medical insurance on August 1, 2017. Life insurance, long-term and short-term disability rates are lower, since we are contracting with a new provider. Hourly personnel increased their contribution from 15% to 20% of the medical, vision and dental insurance premiums, effective August 1, 2016, per the five-year labor agreement. Management personnel continue to pay 20% of medical, vision and dental insurance premiums.

The pension expense is 9.0% of wages for full-time employees, who are eligible after one year of service with an assumption of 3.0% turnover. This amount is net of forfeitures of AAATA provided pension match for employees who leave before the five-year vesting period.

Our workers' compensation rates are from the current policy period, expiring December 30, 2016. Historically, we have had favorable results from our dividend program with our workers' compensation carrier, expecting refunds per year. We are budgeting for a refund of \$110,000 based on the low claims incurred in calendar year 2015 and an expected refund of 25% of the calendar year 2015 premiums.

The Health Care Savings Plan (HCSP) is a defined contribution plan administered by the Municipal Employees Retirement System of Michigan (MERS). AAATA contributes \$140 to each full-time employee's health savings account each month, per the five-year labor agreement. This money will be available to each employee, after a five-year vesting period, for eligible health care expenses post-employment.

We still maintain the post-employment medical defined benefits plan for twelve retirees and one eligible active employee who elected in 2008 to participate in it instead of

Ann Arbor Area Transportation Authority
FY 2017 Adopted Operating Budget // Budget Notes

participating in the HCSP. Even though the plan is closed, the Authority will still need to contribute approximately \$85,000 each year. An actuary study is conducted annually to determine future contribution amounts.

14. Purchased Services – Contracted maintenance includes snow removal, electricians, along with services on vehicle hoists, and all the building systems in our facilities. We also expect to use an outside contractor for the campaign to install 14 of the first 20 hybrid buses (2007 & 2008) at \$8,000 each that are approaching 375,000 miles. We expect to replace the first 6 engines before the end of FY 2016. Consultants fees – Planning Grants include the continued work on the alternatives analysis of the connector study, which began in FY 2013 and will continue through FY 2016 (\$125,000). This project is funded by a Federal planning grant (80%), the University of Michigan (10%), City of Ann Arbor (4%) and AAATA (6%). The North/South Rail Station Design Study is a continuing study funded by the Federal TCSP grant (80%) and local partners' contributions (20%). Consulting Fees – Other contains \$150,000 for a space assessment of our current and future needs for our operations, maintenance and administrative facility and a paratransit review of our current ARide program for \$150,000.

15. Diesel Fuel and Gasoline – We are expecting ultra-low sulfur biodiesel fuel (#2 B10%) prices to decrease to \$2.00 per gallon. We expect to use 829,400 gallons, an increase from 780,000 gallons. We also use 15,000 gallons of gasoline in our service trucks, supervisor vehicles and shuttle vehicles per year.

16. Materials and Supplies – We are utilizing Federal grant funds for associated capital maintenance to cover the costs of an approximately \$150,000 in components (hybrid battery refresh kits, transmissions, etc.). Bus parts are increasing due to the increase in service hours and the campaign to replace the engines in 14 of the first 20 hybrid buses (2007 & 2008) for \$205,800 (\$14,700 each). We are scheduled to replace the engines in the first six hybrid buses in FY 2016. Lubricants, tires and repair parts are increasing due to the increase in the amount of service hours. We expect other items to be consistent with the FY 2016 budget or rise with the increase in service hours.

17. Utilities – For natural gas, we are contracted to pay \$5.36 per million British Thermal Unit (MMBTU) through April 2018, which is down from \$7.65 per unit in FY 2015, with budgeted usage at 24,000 MMBTU, which is 20% above the average of the last five years' actual usage at the main facility. Telephone expense is increasing, since we switched the way we communicate with our buses on the street. Before, we were using a radio-based system and we recently implemented a cellular based system to reliably transmit voice and real-time data information.

Ann Arbor Area Transportation Authority
 FY 2017 Adopted Operating Budget // Budget Notes

18. Insurance – Our vehicle and corporate insurance renewal rates were greater than expiring. The expense includes an estimate* of annual insurance claims below our \$25,000 deductible for minor incidents and accidents. The insurance detail is as follows:

	FY 2016	FY 2017
a. Vehicles Insurance – Premiums	\$474,300	\$529,400
b. Vehicles Insurance – Claims under \$25,000*	75,000*	75,000*
c. Umbrella Coverage (from \$5 million to \$10 million)	73,700	75,000
d. Property	25,500	25,400
e. Public Official and Employment Practices Liability	26,500	20,100
f. Pollution Premises – Underground Storage Tank	20,200	21,700
g. Fiduciary	6,800	6,900
h. Commercial General Liability	15,600	15,900
i. Government Official/Crime	4,000	3,900
j. Broker Fees	<u>53,400</u>	<u>54,700</u>
Total	<u>\$775,000</u>	<u>\$828,000</u>

19. Purchased Transportation – The amount for ARide and GoldRide Taxi is based on the contract effective May 1, 2016 at current service levels. Later fixed route service hours mean that NightRide started later each night. The WAVE and People’s Express portions are the pass-through amounts to these entities using Nonurban State Operating Assistance and Federal Section 5311 grants. Purchased Transportation includes \$1.2 million for the Ann Arbor to Detroit Metro Airport, which is funded from State operating assistance and passenger fares.

19. Other Expenses – Uniform expense is increasing due to the increase in MCO and maintenance technicians. Employee development is increasing to support additional training for personnel. Media costs and postage are consistent in Communications due to initiatives to continue to inform the communities about service improvements and other goals in the FY 2017 Work Plan. The amount for Recruitment and Hiring is for the recruitment of two senior level positions due to potential retirements.

20. Local Depreciation – This represents the depreciation expense on capital assets purchased with local funds rather than purchased with Federal and State Capital funds. We do not budget for depreciation on the expansion buses purchased with 5YTIP property tax millage, since the revenue was not originally included as an operating revenue.

**ANN ARBOR AREA TRANSPORTATION AUTHORITY
REVENUE AND EXPENSE ALLOCATION AMONG CORE SERVICES, PROGRAMS AND RESEARCH & DEVELOPMENT
ADOPTED FY 2017 OPERATING BUDGET**

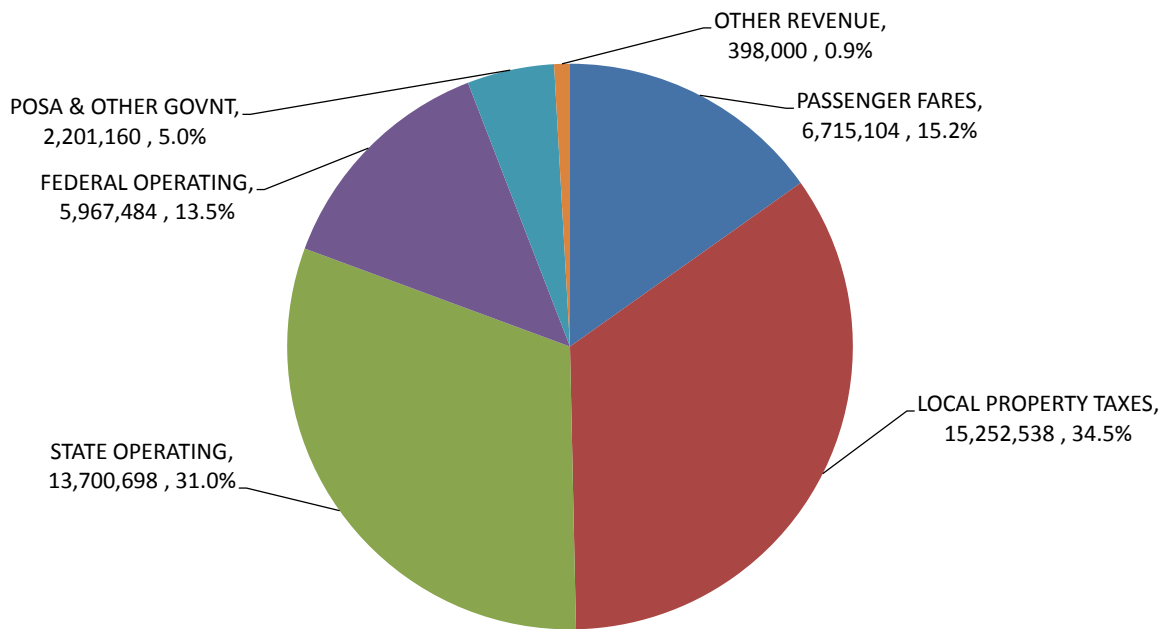
	A	B	C	D
	SUMMARY			
	Audited FY 2015	Adopted Budget FY 2016	Estimated Projected FY 2016	Adopted Budget FY 2017
REVENUES:				
Passenger Revenue	\$6,003,725	\$6,461,032	\$6,049,461	\$6,715,104
Local Property Taxes	12,427,730	13,772,766	13,680,174	15,252,538
Purchase of Service Agmts - Urban	378,884	1,020,536	865,867	1,407,259
Purchase of Service Agmts - Nonurban	445,340	422,979	400,529	537,501
Purchase of Service Agmts - Interurban	140,263	0	101,203	0
Other Governmental Partners	323,639	308,780	127,041	256,400
State Operating Assistance	11,152,690	11,809,784	11,294,719	13,700,698
Federal Operating (Discretionary)	0	2,640,000	2,120,000	2,680,000
Other Federal Oper Assistance	4,751,082	3,216,182	2,857,125	3,287,484
Advertising, Interest and Other	315,039	384,700	301,884	398,000
TOTAL REVENUES	\$35,938,392	\$40,036,758	\$37,798,004	\$44,234,984
EXPENSES:				
PERSONNEL:				
Operations	\$9,417,633	\$10,972,071	\$10,408,640	\$11,624,229
Maintenance	2,402,221	2,888,537	\$2,732,530	3,172,001
General Administration	3,010,271	3,279,413	\$3,032,784	3,487,634
Subtotal Wages	14,830,124	17,140,022	\$16,173,954	18,283,864
Fringe Benefits	5,866,859	7,012,706	6,560,754	7,019,445
Subtotal - Personnel	20,696,983	24,152,727	22,734,708	25,303,309
OTHER EXPENSES:				
Purchased Services	2,306,082	3,211,615	2,065,057	3,935,361
Diesel Fuel and Gasoline	2,267,086	1,978,700	1,384,119	1,688,800
Materials and Supplies	1,947,757	2,303,103	2,283,141	2,696,155
Utilities	562,449	537,516	446,131	524,640
Casualty & Liability Insurance	537,130	775,000	740,000	828,000
Purchased Transportation	6,476,150	6,037,194	6,927,308	7,937,343
Other Expenses	689,368	730,380	791,337	839,204
Local Depreciation	343,564	298,000	407,400	420,000
Total Other Expenses	15,129,585	15,871,509	15,044,494	18,869,503
TOTAL EXPENSES	35,826,568	40,024,236	37,779,202	44,172,812
OPERATING SURPLUS (DEFICIT)	\$111,823	\$12,522	\$18,802	\$62,172

	E	F	G	H	I	J	K	L	M
	CORE SERVICES AND PROGRAMS								
	FIXED ROUTE	DEMAND RESPONSE			EMPLOYER/COMMUTER OUTREACH				SUBTOTAL CORE SERVICES & PROGRAMS
	\$115.72								
HRS>	FIXED ROUTE	A-RIDE & GOOD/GOLD	NIGHT RIDE	NON- URBAN	MY RIDE	EMPLOYER OUTREACH	GET DOWNTOWN	VAN RIDE	
	279,900								
3.9%	\$4,451,348	\$613,000	\$138,000	\$104,400	\$84,000	\$0	\$0	\$65,000	\$5,455,748
10.7%	12,660,472	2,222,393	252,173	0	0	0	0	0	15,135,038
37.9%	1,162,162	200,097	0	30,000	0	0	0	0	1,392,259
27.1%	0	0	0	537,501	0	0	0	0	537,501
0.0%	0	0	0	0	0	0	0	0	0
-17.0%	69,843	0	0	0	26,157	0	102,900	0	198,900
16.0%	10,393,172	1,831,744	186,979	542,476	140,528	0	0	78,595	13,173,494
1.5%	1,798,739	509,644	0	5,181	0	0	0	99,006	2,412,570
2.2%	1,520,689	140,000	0	227,572	235,472	204,400	216,421	34,179	2,578,733
3.5%	303,000	0	0	0	90,000	0	5,000	0	398,000
10.5%	\$32,359,425	\$5,516,878	\$577,152	\$1,447,130	\$576,157	\$204,400	\$324,321	\$276,780	\$41,282,243
5.9%	10,875,136	\$462,145	\$3,887	\$24,437	\$71,827	\$972	\$0	\$3,887	\$11,442,291
9.8%	3,146,619	7,424	0	0	0	0	0	0	3,154,043
6.3%	2,185,963	321,787	21,473	45,771	133,998	124,828	169,121	57,893	3,060,834
6.7%	16,207,718	791,356	25,360	70,208	205,825	125,800	169,121	61,780	17,657,168
0.1%	6,840,207	100,422	0	2,735	24,844	0	0	0	6,968,208
4.8%	23,047,925	891,778	25,360	72,943	230,669	125,800	169,121	61,780	24,625,376
22.5%	2,714,018	160,350	0	0	0	21,550	111,600	0	3,007,518
-14.7%	1,676,244	0	0	0	0	0	0	0	1,676,244
17.1%	2,590,978	10,750	1,000	0	1,488	29,950	19,950	4,000	2,658,116
-2.4%	515,460	0	792	0	0	0	0	0	516,252
6.8%	827,222	0	0	0	0	0	0	0	827,222
31.5%	0	4,443,000	550,000	1,374,187	344,000	0	200	36,000	6,747,387
14.9%	680,407	11,000	0	0	0	27,100	23,450	0	741,957
40.9%	245,000	0	0	0	0	0	0	175,000	420,000
18.9%	9,249,329	4,625,100	551,792	1,374,187	345,488	78,600	155,200	215,000	16,594,695
10.4%	32,297,253	5,516,878	577,152	1,447,130	576,157	204,400	324,321	276,780	41,220,071
396.5%	\$62,172	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,172

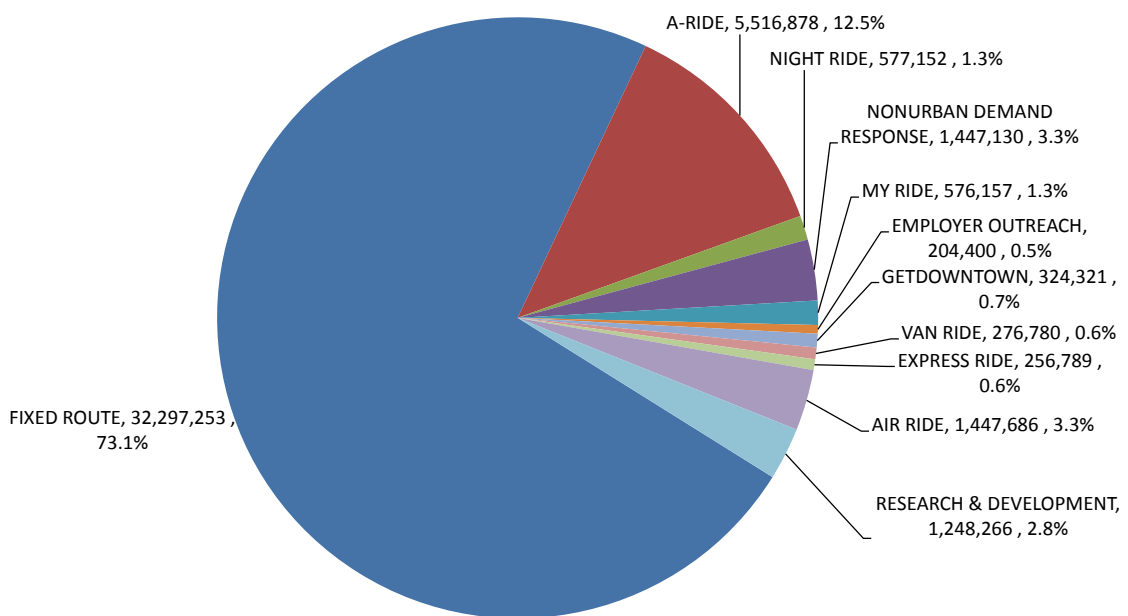
**ANN ARBOR AREA TRANSPORTATION /
REVENUE AND EXPENSE ALLOCATION A
ADOPTED FY 2017 OPERATING BUDGET**

	N	O	P	Q	R	S	T	U	V	W	X	Y
	OTHER SERVICES			RESEARCH AND DEVELOPMENT								TOTAL
	EXPRESS RIDE	AIR RIDE SERVICES	SUBTOTAL OTHER SERVICES	URBAN CORE IMPLEMENT	REGIONAL TRANSIT AUTHORITY	NORTH/SOUTH RAIL	CONNECTOR ALTERNATIVES ANALYSIS	RE IMAGINE WASHTENAW	YPSILANTI TRANSIT CENTER PLAN	BIKE SHARE	SUBTOTAL RESEARCH & DEVELOPMENT	FY 2017 Adopted BUDGET
REVENUES:												
Passenger Revenue	\$130,000	\$1,129,356	\$1,259,356	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,715,104
Local Property Taxes	0	0	0	0	0	10,000	107,500	0	0	0	117,500	15,252,538
Purchase of Service Agmts - Urban	15,000	0	15,000	0	0	0	0	0	0	0	0	1,407,259
Purchase of Service Agmts - Nonurban	0	0	0	0	0	0	0	0	0	0	0	537,501
Purchase of Service Agmts - Interurban	0	0	0	0	0	0	0	0	0	0	0	0
Other Governmental Partners	0	0	0	0	0	40,000	17,500	0	0	0	57,500	256,400
State Operating Assistance	83,190	318,330	401,520	63,378	26,274	5,044	7,144	12,311	3,596	7,937	125,684	13,700,698
Federal Operating (Discretionary)	28,599	0	28,599	132,252	54,828	1,995	0	25,689	7,504	16,563	238,831	2,680,000
Other Federal Oper Assistance	0	0	0	0	0	180,176	528,575	0	0	0	708,751	3,287,484
Advertising, Interest and Other	0	0	0	0	0	0	0	0	0	0	0	398,000
TOTAL REVENUES	\$256,789	\$1,447,686	\$1,704,475	\$195,630	\$81,102	\$237,215	\$660,719	\$38,000	\$11,100	\$24,500	\$1,248,266	\$44,234,984
EXPENSES:												
PERSONNEL:												
Operations	\$100,961	\$80,978	\$181,939	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,624,230
Maintenance	17,957	0	17,957	0	0	0	0	0	0	0	0	3,172,000
General Administration	26,831	76,441	103,272	136,860	81,102	31,247	35,719	23,000	11,100	4,500	323,528	3,487,634
Subtotal Wages	145,749	157,419	303,167	136,860	81,102	31,247	35,719	23,000	11,100	4,500	323,528	18,283,864
Fringe Benefits	51,236	0	51,236	0	0	0	0	0	0	0	\$0	7,019,445
Subtotal - Personnel	196,985	157,419	\$354,404	136,860	81,102	31,247	35,719	23,000	11,100	4,500	323,528	25,303,308
OTHER EXPENSES:												
Purchased Services	14,485	27,858	42,343	25,500	0	200,000	625,000	15,000	0	20,000	885,500	3,935,361
Diesel Fuel and Gasoline	12,556	0	12,556	0	0	0	0	0	0	0	0	1,688,800
Materials and Supplies	19,051	7,750	26,801	5,270	0	5,968	0	0	0	0	11,238	2,696,155
Utilities	3,084	5,303	8,388	0	0	0	0	0	0	0	0	524,640
Casualty & Liability Insurance	778	0	778	0	0	0	0	0	0	0	0	828,000
Purchased Transportation	600	1,189,356	1,189,956	0	0	0	0	0	0	0	0	7,937,343
Other Expenses	9,249	60,000	69,249	28,000	0	0	0	0	0	0	28,000	839,204
Local Depreciation	0	0	0	0	0	0	0	0	0	0	0	420,000
Total Other Expenses	59,803	1,290,267	1,350,071	58,770	0	205,968	625,000	15,000	0	20,000	924,738	18,869,503
TOTAL EXPENSES	256,789	1,447,686	1,704,475	195,630	81,102	237,215	660,719	38,000	11,100	24,500	1,248,266	44,172,811
OPERATING SURPLUS (DEFICIT)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$62,172

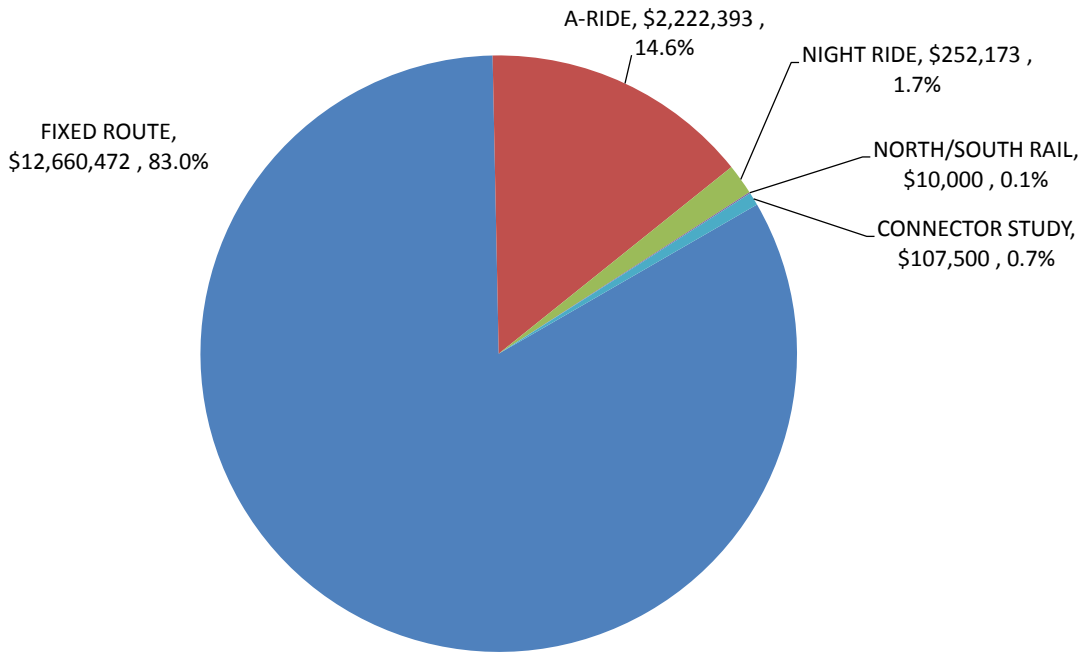
FY2017 Operating Budget - Total Revenues by Source \$44.24 Million



FY2017 Operating Budget - Total Expenses by Service \$44.19 Million



**Cities of Ann Arbor & Ypsilanti and Ypsilanti Township
Application of Property Taxes - \$15,252,500**



FY 2017 Federal Operating Assistance \$2.68 Million

